

**Appendix A – Allocation of capital and revenue budgets, earmarked reserves and policy proposals to service committees.**

<b>2022/23 Adults &amp; Health Committee MTFS pages 169-172</b>	<b>Exp £m</b>	<b>Inc £m</b>	<b>Revenue Budget £m</b>	<b>Capital Budget £m</b>	<b>Total Rev + Cap £m</b>
<b>Commissioning</b>	13.175	-8.295	<b>4.880</b>	-	<b>4.880</b>
<b>Adults Social Care Operations</b>	147.731	-31.772	<b>115.959</b>	-	<b>115.959</b>
<b>Public Health</b>	17.220	-17.220	<b>0</b>	-	<b>0</b>
<b>Total</b>	<b>178.126</b>	<b>-57.287</b>	<b>120.839</b>	-	<b>120.839</b>

<b>Earmarked Reserves</b>	<b>Estimated Opening Balance as at 1 April 2022 £m</b>
<b>Adults and Health Committee</b>	
Adults Directorate	1.02
DOL's Assessments	0.30
PFI Equalisation Reserve - Extra Care Housing	2.72
Public Health	2.54
NHB Community Grants Staffing	0.13

Budget Policy Proposal	2022/23 £000	2023/24 £000	2024/25 £000	2025/26 £000
[30] Productivity and Efficiency in Adult Social Care	-500	-500		
[7] Continuing Healthcare Reviews	-1,000	-500		
[34] Investment in Adult Social Care	4,000	3,500	4,000	4,000
[35] Care Fee Uplifts in Adult Social Care		2,000		
[49] Learning Disabilities Future Service Development and Review	-1,000	-1,250		
[36] Direction of travel for the Communities team to focus more on the Intervention and Prevention Agenda to make cost savings, growth and future cost avoidance	-500	-750		
[37] Mental Health Services Review	-500			
[38] Day Care Review	-70	-150		
[39] Electronic Call Monitoring Reclamation	-30			
[29 part] Staff Travel and related savings - ASC	-44			

Budget Policy Proposal	2022/23 £000	2023/24 £000	2024/25 £000	2025/26 £000
[3 + 4] ASC Operations - Pay inflation and NI increase	1,275	763	782	801
[9] Reduce Base budget assigned to Community Grants	-100			
[40] Market Sustainability and Fair Cost of Care – Expenditure Budget	979			
[40] Market Sustainability and Fair Cost of Care - Grant Income	-979			
[3 + 4] Commissioning – Pay inflation and NI increase	276	166	169	174

<b>2022/23 Highways &amp; Transport Committee MTFS page 177</b>	<b>Exp £m</b>	<b>Inc £m</b>	<b>Revenue Budget £m</b>	<b>Capital Budget £m</b>	<b>Total Rev + Cap £m</b>
<b>Strategic Transport &amp; Parking</b>	6.791	-5.997	0.794	1.676	2.470
<b>Highways &amp; Infrastructure</b>	13.267	-2.874	10.393	73.759	84.152
<b>HS2</b>	0.615	0	0.615	2.000	2.615
<b>Total</b>	<b>20.673</b>	<b>-8.871</b>	<b>11.802</b>	<b>77.435</b>	<b>89.237</b>

Earmarked Reserves	Estimated Opening Balance as at 1 April 2022 £m
<b>Highways and Transport Committee</b> Other reserves	0.97

**CAPITAL PROGRAMME 2022/23 - 2025/26**

Scheme Description	Forecast Expenditure					
	Prior	Budget	Budget	Budget	Budget	Total
	Years	2022/23	2023/24	2024/25	2025/26	Budget
	£000	£000	£000	£000	£000	£000
<b>Highways and Transport</b>						
<b>Committed Schemes - In Progress</b>						
A500 Dualling Scheme	9,968	1,174	22,428	32,523	2,608	<b>68,701</b>
A50/A54 Holmes Chapel	76	200	327	0	0	<b>603</b>
A532 Safer Road Scheme	652	471	0	0	0	<b>1,123</b>
A536 Safer Road Scheme	1,770	540	0	0	0	<b>2,310</b>
A537 Safer Road Scheme	513	1,977	0	0	0	<b>2,490</b>
A54/A533 Leadsmithy St, M'wich	145	418	0	0	0	<b>563</b>
A556 Knutsford to Bowdon	366	88	50	0	0	<b>504</b>
A6 MARR CMM - Disley	1,625	30	467	0	0	<b>2,122</b>
A6 MARR CMM Handforth	506	294	0	0	0	<b>800</b>
Car Parking Improvements (including Residents Parking	0	28	30	0	0	<b>58</b>
Congleton Link Road	70,444	7,395	3,703	8,901	0	<b>90,443</b>
Crewe HS2 Hub Project Development	8,171	2,000	1,500	1,029	0	<b>12,701</b>
Crewe Green Link Road	25,055	692	0	0	0	<b>25,747</b>
Crewe Green Roundabout	7,055	185	180	80	0	<b>7,500</b>
Digital Car Parking Solutions	0	21	0	0	0	<b>21</b>
Flowerpot Phs 1 & Pinch Point	1,433	4,198	2,889	1,131	387	<b>10,037</b>
Future High Streets Fund - Highways	276	887	3,229	1,574	0	<b>5,966</b>
Highway Pothole/Challenge Fund	0	3,242	0	0	0	<b>3,242</b>
Highway S106 Schemes	0	261	0	0	0	<b>261</b>
Infrastructure Scheme Development	0	50	75	0	0	<b>125</b>

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**CAPITAL PROGRAMME 2022/23 - 2025/26**

Scheme Description	Forecast Expenditure					
	Prior Years	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26	Total Budget
	£000	£000	£000	£000	£000	£000
<b>Highways and Transport</b>						
<b>Committed Schemes - In Progress</b>						
Local Access Transport Studies	90	210	0	0	0	<b>300</b>
Local Area Programme	0	301	0	0	0	<b>301</b>
Macclesfield Movement Strategy	0	69	0	0	0	<b>69</b>
Middlewich Eastern Bypass	21,308	9,011	9,039	21,910	12,791	<b>74,058</b>
North-West Crewe Package	8,038	13,938	13,357	3,048	1,928	<b>40,309</b>
Old Mill Rd/ The Hill Junction	161	150	1,014	0	0	<b>1,325</b>
Part 1 Claims	0	38	0	0	0	<b>38</b>
Pay and Display Parking Meters	0	40	49	0	0	<b>89</b>
Poynton Relief Road	29,333	13,269	356	7,700	0	<b>50,658</b>
Road Safety Schemes - Minor Works	0	31	0	0	0	<b>31</b>
Route Planning System	172	23	0	0	0	<b>195</b>
Sydney Road Bridge	10,151	50	300	0	0	<b>10,501</b>
Sustainable Travel Access Prog	0	1,377	0	0	0	<b>1,377</b>
Town Studies	0	52	0	0	0	<b>52</b>
Traffic Signal Maintenance	0	250	0	0	0	<b>250</b>
Traffic Signs and Bollards - LED Replacement	0	625	0	0	0	<b>625</b>
Winter Service Facility	563	436	0	0	0	<b>999</b>

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**CAPITAL PROGRAMME 2022/23 - 2025/26**

Scheme Description	Forecast Expenditure					
	Prior Years	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26	Total Budget
	£000	£000	£000	£000	£000	£000
<b>Highways and Transport</b>						
<b>New Schemes</b>						
Peacock Roundabout Junction		163	587	0	0	<b>750</b>
Integrated Block - LTP		2,003	2,003	2,003	2,003	<b>8,012</b>
Maintenance Block - LTP		5,799	5,799	5,799	5,799	<b>23,196</b>
Incentive Fund - LTP		1,450	1,450	1,450	1,450	<b>5,800</b>
Managing and Maintaining Highways		4,000	4,000	4,000	4,000	<b>16,000</b>
<b>Total Schemes - Highways &amp; Transport</b>		197,872	77,435	72,832	91,148	30,966
						470,253

Budget Policy Proposal	2022/23 £000	2023/24 £000	2024/25 £000	2025/26 £000
[20 part] Review of governance of ASDVs and seeking increased opportunities for savings/ commercial opportunities	-125			
[60] Parking service – postponement of review of charges	504			
[55] Carbon Reduction – Replacement of existing illuminated signs and bollards with LED unit	30	-4	-31	
[61] Local Supported Buses	8	-12		
[3 + 4] Pay inflation and NI increase	183	110	112	114

<b>2022/23 Children &amp; Families Committee MTFS pages 164-168,</b>	<b>Exp £m</b>	<b>Inc £m</b>	<b>Revenue Budget £m</b>	<b>Capital Budget £m</b>	<b>Total Rev + Cap £m</b>
<b>Children's Social Care</b>	47.942	-1.478	46.464	1.650	48.114
<b>Education &amp; 16-19 Skills</b>	19.869	-1.672	18.197	32.143	50.340
<b>Prevention and Early Help</b>	8.342	-0.125	8.217	-	8.217
<b>Directorate</b>	1.119	-0.220	0.899	-	0.899
<b>Total</b>	<b>77.272</b>	<b>-3.495</b>	<b>73.777</b>	<b>33.793</b>	<b>107.570</b>

<b>Earmarked Reserves</b>	<b>Estimated Opening Balance as at 1 April 2022 £m</b>
<b>Children and Families Committee</b>	
Children's Directorate	0.42
Transformation Funding	0.75
Other reserves	0.14

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**CAPITAL PROGRAMME 2022/23 - 2025/26**

Scheme Description	Forecast Expenditure					
	Prior Years	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26	Total Budget
	£000	£000	£000	£000	£000	£000
<b>Committed Schemes - In Progress</b>						
<b>Children's Social Care</b>						
Foster Carer Capacity Scheme	0	0	286	0	0	286
<b>Education and 14-19 Skills</b>						
Adelaide Academy	31	300	300	0	0	631
Basic Need Grant Allocation	0	4,844	0	0	0	4,844
Congleton Planning Area	227	1,000	2,800	0	0	4,028
Devolved Formula Grant	0	305	300	290	285	1,180
Holmes Chapel Planning Area	758	1,400	455	0	0	2,613
Macclesfield Planning Area - Secondary	1,428	1,543	500	0	0	3,470
Middlewich Planning Area	1	1,500	0	0	0	1,501
Monks Coppenhall SEN Expansion	0	100	0	0	0	100
Nantwich Planning Area - Primary	200	1,500	2,500	0	0	4,200
Nantwich Planning Area - Secondary	0	500	0	0	0	500
Schools Condition Capital Grant	0	1,898	1,700	1,700	1,700	6,998
SEN/High Needs Capital Allocation	0	139	0	0	0	139
Shavington Planning Area - Secondary	157	1,562	781	0	0	2,500
Special Provision Fund Capital Grant	0	487	0	0	0	487
Springfield Satellite Site	100	2,150	750	0	0	3,000
Wilmslow High School	1,863	6,316	5,000	0	0	13,178
Wilmslow Primary Planning Area	0	500	0	0	0	500
<b>Children's Prevention and Support</b>						
Early Years Sufficiency Capital Fund	0	0	123	0	0	123
<b>Total Committed Schemes - In Progress</b>	<b>4,765</b>	<b>26,043</b>	<b>15,495</b>	<b>1,990</b>	<b>1,985</b>	<b>50,278</b>

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**CAPITAL PROGRAMME 2022/23 - 2025/26**

Scheme Description	Forecast Expenditure					
	Prior Years £000	Budget 2022/23 £000	Budget 2023/24 £000	Budget 2024/25 £000	Budget 2025/26 £000	Total Budget £000
	<b>New Schemes</b>					
<b>Childrens Social Care</b>						
Childrens Home Sufficiency Scheme		1,000	1,100	0	0	<b>2,100</b>
Crewe Youth Zone		650	2,450	1,700	0	<b>4,800</b>
<b>Education and 14-19 Skills</b>						
Congleton Planning Area - Primary		800	900	0	0	<b>1,700</b>
Congleton Planning Area - Primary		250	250	0	0	<b>500</b>
Congleton Planning Area - New School		0	0	0	3,200	<b>3,200</b>
Sandbach Planning Area - Primary		1,000	1,000	0	0	<b>2,000</b>
Handforth Planning Area - New school		0	7,500	7,500	0	<b>15,000</b>
Haslington Planning Area - Primary		800	200	0	0	<b>1,000</b>
Macclesfield Planning Area - New School		0	0	2,000	2,000	<b>4,000</b>
Macclesfield Planning Area - Secondary		0	0	4,000	0	<b>4,000</b>
Mobberley Primary School		300	300	0	0	<b>600</b>
Provision of Sufficient School Places - SEND		1,350	1,650	3,000	0	<b>6,000</b>
Resource Provision - Wistaston		1,100	0	0	0	<b>1,100</b>
Shavington Planning Area - New Primary School		500	2,500	2,000	0	<b>5,000</b>
<b>Total New Schemes</b>	<b>0</b>	<b>7,750</b>	<b>17,850</b>	<b>20,200</b>	<b>5,200</b>	<b>51,000</b>
<b>Total Capital Schemes</b>	<b>4,765</b>	<b>33,793</b>	<b>33,345</b>	<b>22,190</b>	<b>7,185</b>	<b>101,278</b>

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Budget Policy Proposal	2022/23 £000	2023/24 £000	2024/25 £000	2025/26 £000
[2] Children's Social Care Transformation and OFSTED Response (removal of 2021/22 budget)	-1,500			
[41] Investment in Cared for Children and Care Leavers and other pressures	4,000	400	400	400
[45] Safeguarding Children – legacy staffing pressure	390			
[46] Growth in Children & Families Commissioning Contracts	180			
[29 part] Staff Travel and related savings – Children's Social Care	-261			
[22] Establish a traded service for non-statutory elements of Attendance Service	-35	-35		
[23] Establish an Education Psychologist traded service to enable a proactive early support and intervention offer	-25	-75		
[42] Increase capacity to support SEND service	400	200	120	
[47] Increase capacity to support Statutory Education Psychology Service	125	63		

Budget Policy Proposal	2022/23 £000	2023/24 £000	2024/25 £000	2025/26 £000
[62] School Transport <small>*Item represents one-off spend in 2022/23. As it is not a permanent part of the budget the value of the proposal is reversed in 2023/24</small>	1,200	-1,200*		
[29 part] Staff Travel and related savings - Education	-50			
[43] Revenue costs for Crewe Youth Zone				400
[44] Restructure Early Help Budget to fund Crewe Youth Zone				-400
[48] A redesign of Early Help Services into a Locality model	-424			
[50] Development and Partnerships Service		-300		
[29 part] Staff travel and related savings - Prevention	-62			
[3 +4] Pay inflation and NI increase	1,548	938	959	983

<b>2022/23 Economy &amp; Growth Committee MTFS page 176</b>	<b>Exp £m</b>	<b>Inc £m</b>	<b>Revenue Budget £m</b>	<b>Capital Budget £m</b>	<b>Total Rev + Cap £m</b>
<b>Estates</b>	17.956	-3.444	<b>14.512</b>		14.512
<b>Economic Development</b>	1.622	-0.502	<b>1.120</b>		1.120
<b>Housing</b>	3.459	-0.516	<b>2.943</b>		2.943
<b>Rural and Cultural Economy</b>	8.255	-4.682	<b>3.573</b>		3.573
<b>Pay Inflation and NI increase</b>	0.511		<b>0.511</b>		0.511
<b>Place Directorate</b>	0.851		<b>0.851</b>	52.001	52.852
<b>Total</b>	<b>32.654</b>	<b>-9.144</b>	<b>23.510</b>	<b>52.001</b>	<b>75.511</b>

<b>Earmarked Reserves</b>	<b>Estimated Opening Balance as at 1 April 2022 £m</b>
<b>Economy and Growth Committee</b>	
Place Directorate	0.90
Investment (Sustainability)	0.49
Legal Proceedings	0.11

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**CAPITAL PROGRAMME 2022/23 - 2025/26**

Scheme Description	Forecast Expenditure					
	Prior Years	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26	Total Budget
	£000	£000	£000	£000	£000	£000
<b>Economy and Growth</b>						
<b>Committed Schemes</b>						
Connecting Cheshire 2020	0	4,271	1,420	1,000	0	<b>6,691</b>
Connecting Cheshire Phase 2	0	332	0	0	0	<b>332</b>
Connecting Cheshire	0	295	0	0	0	<b>295</b>
Countryside Vehicles	0	554	148	167	130	<b>999</b>
Crewe Town Centre Regeneration	12,133	797	15,206	3,883	0	<b>32,019</b>
Demolition of Crewe Library Site	100	2,665	0	0	0	<b>2,765</b>
Disabled Facilities Grant	0	3,418	2,342	2,342	2,342	<b>10,445</b>
Farms Strategy	0	421	420	420	420	<b>1,682</b>
Future High Street - Funding Economy & Growth	1,737	2,557	4,223	0	0	<b>8,517</b>
Green Homes Grants	0	1,000	0	0	0	<b>1,000</b>
Gypsy and Traveller Sites	1,230	2,320	0	0	0	<b>3,551</b>
Home Repairs for Vulnerable People	0	309	200	200	200	<b>909</b>
Leighton Green	1,499	399	198	0	0	<b>2,096</b>
North Cheshire Garden Village	5,957	13,187	15,673	14,073	0	<b>48,891</b>
Premises Capital (FM)	0	3,200	2,500	3,500	3,500	<b>12,700</b>
Public Rights of Way - CMM A6 MARR	2	98	0	0	0	<b>100</b>
Rural & Green S106 Schemes	0	31	0	0	0	<b>31</b>
Schools Capital Maintenance	0	846	0	0	0	<b>846</b>
South Macclesfield Development Area	3,850	2,150	14,430	14,200	0	<b>34,630</b>
Tatton Park Investment Phase 2	0	1,000	710	0	0	<b>1,710</b>
Temporary Accommodation	0	166	0	0	0	<b>166</b>

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# Place

## CAPITAL PROGRAMME 2022/23 - 2025/26

Scheme Description	Forecast Expenditure					Total Budget £000
	Prior Years £000	Budget 2022/23 £000	Budget 2023/24 £000	Budget 2024/25 £000	Budget 2025/26 £000	
<b>Economy and Growth</b>						
<b>New Schemes</b>						
New Archive Premises		0	4,100	5,699	451	<b>10,250</b>
Connecting Cheshire Phase 3		1,500	1,500	2,000	3,000	<b>8,000</b>
Handforth Heat Network		0	9,910	2,000	1,800	<b>13,710</b>
Public Sector Decarbonisation Scheme - Council Buildings		3,714	0	0	0	<b>3,714</b>
Crewe Towns Fund		6,770	6,886	5,404	1,210	<b>20,270</b>
<b>Total Schemes - Economy &amp; Growth</b>	26,509	52,001	79,867	54,888	13,054	<b>226,317</b>

Budget Policy Proposal	2022/23 £000	2023/24 £000	2024/25 £000	2025/26 £000
[31] Neighbourhood Estate Review	-260			
[32] Estates Transformation - Office Accommodation	-100	-460		
[11] Transfer of Congleton Visitor Information Centre	-20	-10	-20	
[51] Asset / Service Transfer	-30	-20		
[52] Tatton Park	-6	-28	-46	
[57] Inflation in Utility costs and enhanced Carbon Management <small>*Item represents one-off spend in 2022/23. As it is not a permanent part of the budget the value of the proposal is reversed in 2023/24</small>	1,500	-1,500*		
[59] Investment in Public Rights of Way <small>*Item represents one-off spend in 2022/23. As it is not a permanent part of the budget the value of the proposal is reversed in 2023/24</small>	200	-100*		
[3 + 4] Pay inflation and NI increase	511	304	312	320
[29 part] Place directorate – Staff Travel & Related Savings	-82			
[3 + 4] Place directorate – Pay inflation and NI increase	17	10	11	11

<b>2022/23</b>	<b>Expenditure</b>	<b>Income</b>	<b>Net</b>	<b>Capital Budget</b>	<b>Total Rev + Cap</b>
<b>Environment and Communities Committee</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£m</b>	<b>£m</b>
<b>MTFS page 175</b>					
Environmental Services	35.647	-2.849	<b>32.798</b>	<b>5.321</b>	<b>38.119</b>
Leisure Commissioning	1.471		<b>1.471</b>	<b>5.387</b>	<b>6.858</b>
Libraries	4.006	-0.304	<b>3.702</b>		<b>3.702</b>
Spatial & Neighbourhood Planning	1.074	-0.230	<b>0.844</b>		<b>0.844</b>
Development Management	4.277	-3.967	<b>0.310</b>		<b>0.310</b>
Building Control and Planning Systems	2.305	-1.805	<b>0.500</b>	<b>0.265</b>	<b>0.765</b>
Regulatory Services	3.799	-1.210	<b>2.589</b>		<b>2.589</b>
Emergency Planning	0.206	-0.049	<b>0.157</b>		<b>0.157</b>
Director / HOS / ASB/CEO	0.687	-0.008	<b>0.679</b>		<b>0.679</b>
Pay inflation and NI increase	1.323		<b>1.323</b>		<b>1.323</b>
<b>Total</b>	<b>54.795</b>	<b>-10.422</b>	<b>44.373</b>	<b>10.973</b>	<b>55.346</b>

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Earmarked Reserves	Estimated Opening Balance as at 1 April 2022 £m
<b>Environment and Communities Committee</b>	
Strategic Planning	0.44
Trees/Structure Risk Management	0.00
Other reserves	0.05

**CAPITAL PROGRAMME 2022/23 - 2025/26**

Scheme Description	Forecast Expenditure					
	Prior Years	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26	Total Budget
	£000	£000	£000	£000	£000	£000
<b>Environment and Neighbourhood</b>						
<b>Committed Schemes</b>						
Congleton Leisure Centre	7,050	4,700	0	0	0	11,750
Green Investment Scheme	93	3,857	0	0	0	3,950
Kerbside Wheeled Bins		50	50	0	0	100
Litter and Recycling Bins		50	50	0	0	100
Planning & Building Control Replacement System		265	0	0	0	265
Poynton Leisure Centre	7,050	687	0	0	0	7,737
<b>New Schemes</b>						
Carbon Offset Investment		250	250	250	250	1,000
Fleet Electric Vehicle Charging		164	164	141	116	585
Household Waste Recycling Centres		500	360	0	0	860
Park Development Fund		150	150	150	0	450
Solar Energy Generation		300	13,880	0	0	14,180
<b>Total Schemes</b>	<b>14,193</b>	<b>10,973</b>	<b>14,904</b>	<b>541</b>	<b>366</b>	<b>40,977</b>

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Budget Policy Proposal	2022/23 £000	2023/24 £000	2024/25 £000	2025/26 £000
[17] Orbitas income and management fee	21			
[18] Strategic leisure review	-250			
[20 part] Review of governance of ASDVs and seeking increased opportunities for savings/ commercial opportunities	-100	-100		
[10] CCTV migration to wireless networks	-85			
[21] Everybody Sport and Recreation Annual Management Fee	-42	-41	-40	
[13] Regulatory Services and Environmental Health ICT procurement	-9			
[53] Waste Contract Inflation and Tonnage Growth	644	657	613	
[54] Tree Risk Management	500			
[56] Environment Strategy & Carbon Neutrality	20	-81		

Budget Policy Proposal	2022/23 £000	2023/24 £000	2024/25 £000	2025/26 £000
<p>[58] Investment in improving the customer experience in Planning Services</p> <p>*Item represents one-off spend in 2022/23. As it is not a permanent part of the budget the value of the proposal is reversed in 2023/24</p>	500	-500*		
[3 + 4] Pay inflation and NI increase	1,323	793	813	833

<b>2022/23 Corporate Policy MTFS pages 178-182</b>	<b>Exp £m</b>	<b>Inc £m</b>	<b>Revenue Budget £m</b>	<b>Capital Budget £m</b>	<b>Total Rev + Cap £m</b>
<b>Directorate (Corporate)</b>	0.213	-0.102	<b>0.111</b>		0.111
<b>Finance &amp; Customer Services</b>	61.292	-48.435	<b>12.857</b>		12.857
<b>Transformation</b>	19.407	-4.532	<b>14.875</b>	7.043	21.918
<b>Governance &amp; Compliance</b>	13.760	-3.281	<b>10.479</b>		10.479
<b>Total</b>	<b>94.672</b>	<b>-56.350</b>	<b>38.322</b>	<b>7.043</b>	<b>45.365</b>

Earmarked Reserves	Estimated Opening Balance as at 1 April 2022 £m
<b>Corporate Policy Committee</b> Corporate Directorate	1.29

**CAPITAL PROGRAMME 2022/23 - 2025/26**

Scheme Description	Forecast Expenditure					Total Budget £000
	Prior Years £000	Budget 2022/23 £000	Budget 2023/24 £000	Budget 2024/25 £000	Budget 2025/26 £000	
<b>Transformation</b>						
<b>Committed Schemes - In Progress</b>						
Care Act Phase 2		638	638	638	0	<b>1,914</b>
Core Financials		897	741	720	741	<b>3,099</b>
IADM (Information Assurance and Data Management)		1,805	1,500	1,500	0	<b>4,805</b>
Infrastructure Investment Programme (IIP)		2,371	1,680	1,656	1,814	<b>7,521</b>
Unified Communications Project		162	0	0	0	<b>162</b>
<b>New Schemes</b>						
Digital Strategy - Digital Customer Enablement		1,000	1,400	474	0	<b>2,874</b>
Vendor Management - Phase 2		170	150	0	0	<b>320</b>
<b>Total Schemes - Transformation</b>		<b>7,043</b>	<b>6,109</b>	<b>4,988</b>	<b>2,555</b>	<b>20,695</b>

Budget Policy Proposal	2022/23 £000	2023/24 £000	2024/25 £000	2025/26 £000
[8] Efficiency savings and Restructures within Corporate Services	-350			
[14] Shared services review		-200		
[5] Improved Debt Recovery and correcting budgeted court costs income targets to reflect actual levels	337	13	-24	
[16] Transactional Service Centre additional funding	238			
[24] Revenue implications of capital: Vendor Management Phase 3 to drive improvements in procurement	175	-89	71	
[19] Brighter Futures Together Programme Customer Experience	-133	-81		
[6 part] Removal of temporary implementation budget and investment to run the new financial system	-106			
[33] Revenue implications of capital Revenue implications of capital: IT - Infrastructure Investment Programme	127	224		

Budget Policy Proposal	2022/23 £000	2023/24 £000	2024/25 £000	2025/26 £000
[1] Improving Digital Customer Experience	110			
[25] Revenue implications of capital: Essential replacement of unified IT Communications to support service delivery	110	9	17	
[26] Revenue implications of capital: Essential – security and Compliance work to protect Council information and systems	97	6	6	
[15 part] Mitigation of the year-on-year reduction in the Dedicated Schools Grant (ICT)	98	89	109	
[27] Revenue implications of capital: Procurements of Application Lifecycle Management	75	75	78	
[28] Revenue implications of capital to deliver IT - Information Assurance and Data Management Phase 3, including cyber security	40			
[6 part] Removal of temporary implementation budget and investment to run the new Financial System	-346	6	6	6
[12] Review of Corporate subscriptions	-15			
[29 part] Staff Travel and Related Savings	-26			

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Budget Policy Proposal	2022/23 £000	2023/24 £000	2024/25 £000	2025/26 £000
[15 part] Mitigation of reduction in the Dedicated Schools Grant – Corporate Services	9	33	27	
[3 + 4] Pay inflation and NI increase	1,315	789	806	825

<b>Finance Sub-Committee</b> <b>MTFS page 183</b>	<b>Expenditure</b> <b>£m</b>	<b>Income</b> <b>£m</b>	<b>Net Budget</b> <b>£m</b>
Capital Financing	19.900	-0.900	19.000
Past Service Pensions	-5.350		-5.350
Transfer to/from Earmarked Reserves	1.306		1.306
Bad Debt Provision	0.150		0.150
Council Tax		-254.681	-254.681
Business Rates		-49.086	-49.086
Un-ringfenced Grants		-23.962	-23.962
<b>Revenue Total</b>	16.006	-328.629	-312.623
<b>Capital Total</b>	4.000		4.000

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**CAPITAL PROGRAMME 2022/23 - 2025/26**

Scheme Description	Forecast Expenditure					Total Budget £000
	Prior Years £000	Budget 2022/23 £000	Budget 2023/24 £000	Budget 2024/25 £000	Budget 2025/26 £000	
<b>Finance and Customer Services</b>						
Strategic Capital Projects		3,000	4,000	4,000	0	<b>11,000</b>
Exceptional Construction Inflation		1,000	2,000	2,000	1,600	<b>6,600</b>
<b>Total Schemes - Finance and Customer Services</b>		<b>4,000</b>	<b>6,000</b>	<b>6,000</b>	<b>1,600</b>	<b>17,600</b>

Budget Policy Proposal	2022/23 £000	2023/24 £000	2024/25 £000	2025/26 £000
Minimum Revenue Provision	5,000		1,000	1,000
Central Pension adjustment	-2,500	2,100		
Bad Debt Provision	200	-800	600	
Use of Earmarked Reserves	30	-3,175	-216	1,465
Increased Council Tax Base 2.99% increase	-7,306	-7,622	-7,952	-8,293
Increased Council Tax Base – Taxbase changes and New Homes	-4,527	-2,807	-2,728	-2,639
Un-ringfenced grant changes	-4,797	9,141	46	

Earmarked Reserves	Estimated Opening Balance as at 1 April 2022 £m
<b>Children and Families Committee</b>	
Children's Directorate	0.42
Transformation Funding	0.75
Other reserves	0.14
<b>Adults and Health Committee</b>	
Adults Directorate	1.02
DOL's Assessments	0.30
PFI Equalisation Reserve - Extra Care Housing	2.72
Public Health	2.54
NHB Community Grants Staffing	0.13
<b>Highways and Transport Committee</b>	
Other reserves	0.97
<b>Economy and Growth Committee</b>	
Place Directorate	0.90
Investment (Sustainability)	0.49
Legal Proceedings	0.11
<b>Environment and Communities Committee</b>	
Strategic Planning	0.44
Trees/Structure Risk Management	0.00
Other reserves	0.05
<b>Corporate Policy Committee</b>	
Corporate Directorate	1.29
Financing Reserve	7.10
Collection Fund Management	27.45
Insurance Fund	6.05
MTFS Reserve	5.56
Brighter Future Transformation Programme	2.05
Other reserves	0.64
Covid unringfenced grant	5.49
Revenue Grants	2.18
Dedicated Schools Grant	0.00
<b>Total Earmarked Reserves</b>	<b>68.78</b>

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